

VOLUME 11 FLIGHT STANDARDS PROGRAMS

CHAPTER 2 VOLUNTARY SAFETY PROGRAMS

Section 2 Safety Assurance System: Flight Operational Quality Assurance (FOQA)

11-63 PURPOSE AND OBJECTIVES. Flight operational quality assurance (FOQA) is a voluntary safety program designed to improve aviation safety through the proactive use of flight-recorded data. Operators will use these data to identify and correct deficiencies in all areas of flight operations. Properly used, FOQA data can reduce or eliminate safety risks, as well as minimize deviations from regulations. Through access to de-identified aggregate FOQA data, the Federal Aviation Administration (FAA) can identify and analyze national trends and target resources to reduce operational risks in the National Airspace System (NAS), air traffic control (ATC), flight operations, and airport operations. This chapter will define the elements of an FOQA program, the FOQA program approval process, and the role of the principal operations inspectors (POI) and air carrier inspectors in monitoring continuing FOQA operations. This section is related to Safety Assurance System (SAS) Element 1.1.2 (OP), Safety Program (Ground and Flight).

11-64 BACKGROUND. The FAA and the air transportation industry have sought additional means for addressing safety problems and identifying potential safety hazards. Based on the experiences of foreign air carriers, the results of several FAA-sponsored studies, and input received from government/industry safety forums, the FAA concluded that wide implementation of FOQA programs could have significant potential to reduce air carrier accident rates below current levels. The value of FOQA programs is the early identification of adverse safety trends, which, if uncorrected, could lead to accidents. A key element in FOQA is the application of corrective action and followup to ensure that unsafe conditions are effectively remediated.

A. FOQA is a program for the routine collection and analysis of digital flight data generated during aircraft operations. FOQA programs provide more information about, and greater insight into, the total flight operations environment. FOQA data is unique because it can provide objective information that is not available through other methods. An FOQA program can identify operational situations in which there is increased risk, allowing the operator to take early corrective action before that risk results in an incident or accident. FOQA must interface and be coordinated with the operator's other safety programs, such as the Aviation Safety Action Program (ASAP), Advanced Qualification Program (AQP), pilot reporting systems, and Voluntary Disclosure Reporting Program (VDRP). The FOQA program is another tool in the operator's overall operational risk assessment and prevention program. Being proactive in identifying and addressing risk will enhance safety.

B. The term "FOQA program" means an FAA-approved program for the routine collection and analysis of digital flight data gathered during aircraft operations, including data currently collected pursuant to existing regulatory provisions (when such data are included in an approved FOQA program). To gain FAA approval, the operator will write a plan that includes a description of how data are collected and analyzed, procedures for taking corrective action that analysis of the data indicates is necessary in the interest of safety, procedures for providing the FAA access to de-identified aggregate FOQA information, and procedures for informing the

FAA as to any corrective action performed. The FAA will monitor trends in FOQA data and the operator's effectiveness in correcting adverse safety trends.

C. In an FOQA program, data are collected using either a special acquisition device such as a Quick Access Recorder (QAR), directly from the flight data recorder (FDR), or by other means. Using one of several available transmission methods, data are periodically retrieved and sent to the operator's FOQA office for analysis. This office usually resides within the flight safety organization at the operator, but may reside elsewhere. The data are then verified and analyzed, using specialized processing and analysis software designed to convert the flight data into usable information. The operator can use the information and insights provided by FOQA to improve safety by enhancing training effectiveness, operational procedures, maintenance and engineering procedures, and ATC procedures.

11-65 KEY TERMS. The following are key terms that an inspector is likely to encounter in reviewing an operator's FOQA program documentation:

A. Aggregate Data. The summary statistical indices that are associated with FOQA event categories, based on an analysis of FOQA data from multiple aircraft operations.

B. Aggregation. The process that groups and mathematically combines individual data elements based on some criterion (e.g., time, position, event level, and aircraft type). Each aggregation is based on factors of interest to the analyst at a particular point in time.

C. Data Management Unit (DMU). A unit that performs the same data conversion functions as a flight data acquisition unit (FDAU), with the added capability of processing data onboard the aircraft. Additionally, this unit has a powerful data processor designed to perform in-flight airframe/engine and flight performance monitoring and analysis. Some DMUs have ground data link and ground collision avoidance systems incorporated into the unit.

D. Data Validation. A process during which flight data are reviewed to verify that they are valid, accurate, and free of errors (such as might result from damaged sensors or faulty recording).

E. De-identified Data. Data from which any identifying elements that could be used to associate them with a particular flight, date, or flight crew have been removed.

NOTE: Operator data which is provided to the FAA may be further de-identified by removal of identifying elements that could be used to identify the operator.

F. Event. An occurrence or condition in which predetermined values of aircraft parameters are measured. If parameter values are exceeded, the Ground Data Replay and Analysis System (GDRAS) will flag the event for further analysis and record it in a database for trending.

G. Event Levels. The parameter limits that, if exceeded, classify the degree of deviation from an operator-determined standard into two or more event severity categories. When assigning levels to an event, consideration is given to compliance with Federal regulations, aircraft limitations, and company policies and procedures.

H. Event Set. A collection of events designed to measure all aspects of normal flight operations for a particular aircraft type by a particular operator. The event set for a particular fleet may be limited by the available parameters on the aircraft.

I. Event Validation. The process in which an event is determined to be a valid sample of operation outside the established norm. Even though aircraft parameter limits may have been exceeded, a valid event may not have occurred (e.g., significant localizer deviation may have occurred when an aircraft makes an ATC-directed sidestep approach to a parallel runway).

J. Flight Data Acquisition Unit (FDAU). A device that acquires aircraft data via a digital data bus and analog inputs and formats the data for output to the FDR according to regulatory requirements. Additionally, many FDAUs have capability that enables them to perform additional processing and distribution of data to Aircraft Condition Monitoring Systems (ACMS), Aircraft Communications Addressing and Reporting Systems (ACARS), Engine Condition Monitoring (ECM) systems, or to a QAR for recording/storage of raw flight data. There are many varieties of FDAUs, known by a number of different acronyms, but all perform the same core functions.

K. Flight Operational Quality Assurance (FOQA). A program for the routine collection and analysis of flight data to provide more information about, and greater insight into, the total flight operations environment. An FOQA program combines these data with other sources and operational experience to develop objective information to enhance safety, training effectiveness, operational procedures, maintenance and engineering procedures, and ATC procedures.

L. FOQA Monitoring Team (FMT). A group of technical experts, which may include pilots, instructors, check airmen, safety personnel, and maintenance personnel, responsible for reviewing and analyzing flight and event data and identifying, recommending, and monitoring corrective actions.

M. FOQA Steering Committee. An oversight committee formed at the beginning of FOQA program planning to provide policy guidance and vision for the FOQA effort. Membership may include a senior management person and representatives from key stakeholder departments, such as flight operations, maintenance, training, and safety. A representative from the pilot association is also typically included on this committee.

N. Gatekeeper. The FMT member who is primarily responsible for the security of identified data. The gatekeeper, who is normally appointed by the pilot association, has limited ability to link FOQA data to an individual flight crewmember. If further information is needed to understand the reasons why an event occurred, the gatekeeper is the only individual who may contact a crewmember to elicit further information.

O. Ground Data Replay and Analysis System (GDRAS). A sophisticated software application that transforms flight-recorded data into a usable form, analyzes the data, detects events, and generates reports for review.

P. Implementation and Operations Plan (I&O Plan). A detailed plan specifying all aspects of an operator's FOQA program, including how the operator will collect and analyze

data, procedures for taking corrective action based on findings from the data, means for providing the FAA with access to de-identified aggregate FOQA information/data, and procedures for informing the FAA of corrective actions undertaken.

Q. Logical Frame Layout (LFL). A data map that describes the format in which parameter data are transcribed to a recording device. This document details where each bit of data is stored and is used by the GDRAS to correctly process raw flight data.

R. Parameters. Measurable variables that supply information about the status of an aircraft system or subsystem, position, or operating environment. Parameters are collected by a data acquisition unit installed on the aircraft and then sent to a recording device. Parameter data may be continuous (e.g., airspeed) or binary (e.g., switch position on/off). The accuracy over time of parameter data is subject to both the sampling rate and the level of precision (e.g., number decimal places) at which they are recorded.

S. Quick Access Recorder (QAR). An onboard recording unit that stores flight-recorded data. These units are designed to provide quick and easy access to a removable medium on which flight information is recorded. QARs may also store data in solid-state memory accessible through a download reader. It is possible in some modern systems for the functions of the QAR to be integrated into a single solid-state recording system that also provides the flight data recorder functions that are required by regulation.

T. Routine Operational Measurement (ROM). A “snapshot” look at a selected parameter value at predefined points in time or space during every flight being analyzed by the GDRAS. ROMs provide standard statistics (e.g., minimum, maximum, average) for the specified parameter for a particular period of time or condition. Since ROMs are collected on every flight, they provide valuable trending insight into normal operations. ROMs are also useful in establishing a baseline for normal aircraft operation across a fleet.

U. Stakeholder. Constituencies that are potential users of FOQA data and that have a stake in the program’s success.

11-66 APPLICABILITY. FOQA programs are intended for use by any operator desiring to improve the safety of its operation, but this program is targeted to those air carriers operating under Title 14 of the Code of Federal Regulations (14 CFR) parts 121 and 135. FOQA is a program entered into voluntarily by the operator.

11-67 FOQA CONCEPTS.

A. FOQA Is a Proactive Safety Program. Rather than using the vast amount of flight-recorded data only for accident investigation purposes, FOQA focuses on using these data to reduce the risk of, and perhaps prevent, aircraft accidents. FOQA programs seek to discover previously unknown risks and focus the efforts of safety personnel on reducing or eliminating these risks.

B. FOQA Is Focused on Aggregate Trends Rather Than Individual Flights. Through experience, operators with FOQA programs have learned that the primary value of the program comes from trend information based on aggregate FOQA data. Using these data, the

operator, sometimes in partnership with the FAA, can identify and correct systemic problems. While FOQA will also provide an airline with information on individual pilot performance on a given flight, it is FAA FOQA policy not to require that the airline convey FOQA data specific to individual pilot performance to the FAA.

C. FOQA Analysis Is a Continuous Process. Data are gathered from the aircraft and used to identify trends. Corrective actions are devised to counter adverse trends. Data are again gathered to determine the efficacy of any corrective actions undertaken. If needed, new corrective actions are devised and implemented. Data are used to evaluate the effectiveness of these new actions. This process continues until the actions are deemed successful, and then data are used to monitor long-term success and ensure there is no recurrence.

D. FOQA Is a Non-punitive Program. Before entering into an FOQA program, operators ordinarily enter into agreements with their pilots that no data or information developed as a result of FOQA will be used in any pejorative manner by the operator against a pilot. The FAA assures both operators and employees that no enforcement action will be undertaken as a result of FOQA data, except for deliberate or criminal acts, when the operator's FOQA program has been approved by the FAA under 14 CFR part 13, § 13.401. To further strengthen this concept, access to FOQA data is tightly controlled and identifying information is permanently stripped from stored records. The success of a voluntary FOQA program depends on cooperation with pilots who can provide further insights beyond what the data can reveal.

E. The Sum of FOQA Is Greater Than Its Parts. The FOQA data collected by an individual operator is valuable and useful in improving safety at that operator. Without the knowledge of what other operators are experiencing, however, an operator may not have a complete picture. The FAA, because it does not generate these data, may not have sufficient information about issues confronting the NAS. The aggregation and sharing of FOQA data provides even greater opportunities for improvements in safety than any single operator's program by itself may provide.

11-68 ELEMENTS OF AN FOQA PROGRAM. All FOQA programs are comprised of four basic elements: Equipment to collect and record flight data; a means to deliver the data to a place where analysis will occur; software that will process the data, analyze the data, and generate reports of findings from the data; and a structure that will devise and track corrective actions based on the data.

A. Airborne Data Recording Systems. These systems acquire and capture the necessary in-flight information. They include specific aircraft data input sources and parameters, and the equipment to record and store the collected data. Data are gathered via onboard sensors that measure significant aspects of aircraft operation. Most sensor information is carried to its eventual destination via several data buses. Data are collected by interfacing with these buses. Other airborne equipment can be used to process and analyze the collected data, display the data to pilots during flight or on the ground, and transmit data to a GDRAS.

B. Data Transmittal Systems. Data must get from the aircraft to a location where it can be processed and analyzed. There are numerous ways of accomplishing this, depending on the capabilities of equipment used, both onboard the aircraft and on the ground. QARs and some

FDAUs have removable media that are taken off the aircraft and hand-delivered or sent by mail to the FOQA office. There are hand-held download devices that can be used to download data from an FDAU, QAR, or FDR. The data is stored in the unit and downloaded via modem or the operator's Wide Area Network (WAN). Operators may also use wireless data links (WDL), in which data are downloaded wirelessly to a network connection, which transmits the data to the FOQA office.

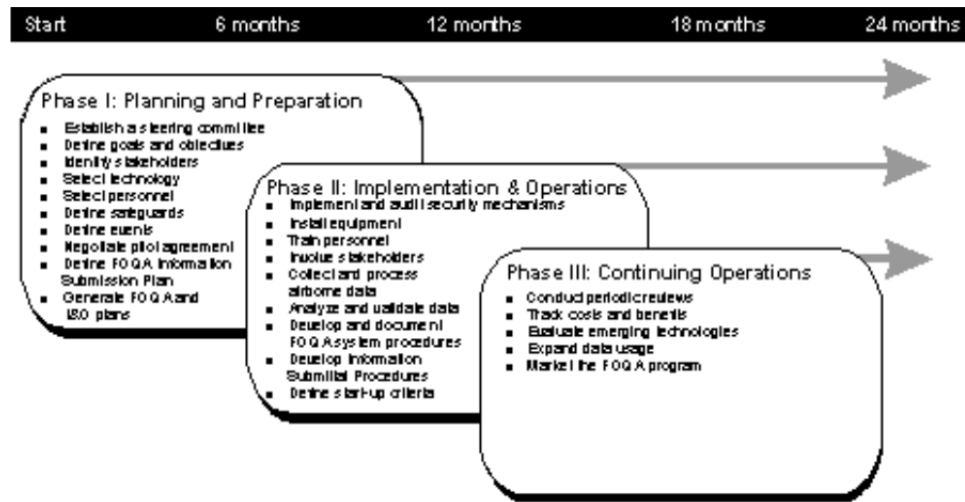
C. Data Analysis Systems. The GDRAS is the heart of the program. This software takes the raw binary data and, using an LFL defined for each fleet make, model, series, and variant, translates it into engineering units (e.g., feet, knots, degrees). It is also the primary tool for analysis of FOQA data. Depending on the capabilities of a particular GDRAS, it may allow examination of an entire distribution of the values of a recorded parameter. It may also allow the operator to look for events that fall outside operator-determined standards based on operator-defined event sets and event levels. It stores those events in a database that is used for generating and tracking trend information. The GDRAS may also be capable of generating ROMs that provide valuable trending insight on what is "normal" in an operation. It generates reports in a variety of formats for use by the operator's analysis team. The GDRAS may also have other statistical analysis tools incorporated in it. To complement the GDRAS, an operator may also choose to use flight animation software or other third-party analysis products as both an analysis and a communication tool.

D. FOQA Organizational Structure. The operator must put in place an FOQA structure that is capable of taking corrective actions where the data shows they are warranted. This structure must have the support of senior management and the FOQA stakeholders who will provide the human and financial resources needed to effect corrective actions. It needs to be able to coordinate actions across departmental lines, track assigned corrective actions, and hold departments accountable for implementation of agreed-upon actions. FOQA data can be generated, collected, transmitted, and analyzed, but if corrective actions are not implemented to reverse adverse trends, the FOQA program is not successful.

11-69 FOQA PROGRAM RESOURCES. The planning and implementation of an effective FOQA program will result in a significant commitment of both human and financial resources. During the development of an FOQA program, it is important that the operator understand and be willing to commit the necessary personnel, time, and money needed to ensure that data collected in the program is used effectively. Before embarking on an FOQA program, it is useful for an operator to consult with other operators with established FOQA programs to better gauge the resources required for the effort.

11-70 DEVELOPMENT OF AN FOQA PROGRAM. The development of an FOQA program occurs in three stages as illustrated in the following diagram (Figure 11-13, Planning and Preparation, Implementation and Operations, and Continuing Operations).

Figure 11-13. Planning and Preparation, Implementation and Operations, and Continuing Operations



A. Phase I. The planning stage sets the policy and direction for the FOQA effort. As these are developed, the necessary resources are committed to implement the program. The policies, procedures, resources, and operational processes for collecting, managing, and using FOQA data are then laid out in the I&O Plan as the program blueprint, and submitted to the FAA to obtain approval for the program. Essential activities during the planning stage include:

- Establishment of a steering committee,
- Defining goals and objectives,
- Identifying and soliciting input from stakeholders,
- Selecting technology and personnel,
- Defining safeguards and events,
- Negotiating pilot agreements, and
- Creating the I&O Plan.

B. Phase II. The second stage is plan implementation. It will begin once the I&O Plan has been approved and will probably start with a limited number of aircraft. It will involve the installation of the equipment, training of personnel, and collection and processing of data from the aircraft. Work during this stage is focused on the validation of the program, including its logistics and security mechanisms. Essential activities during the implementation stage include:

- Implementing and auditing security mechanisms,
- Installation of equipment,
- Training of personnel,
- Involving stakeholders,
- Collecting and processing airborne data,
- Analysis and validation of data,
- Development and documentation of FOQA system procedures, and
- Defining start-up criteria.

C. Phase III. The final stage is continuing operations. Once the operator has validated its processes and the accuracy of its data collection and analysis, it will officially launch the program. Data collected can then be used in trend identification, determination of corrective actions, and monitoring the effectiveness of those actions. Expansion of the program will occur as outlined in the FOQA I&O Plan, or as documented in subsequent FOQA I&O Plan revisions. Essential activities during the planning stage include:

- Taking corrective actions,
- Conducting periodic program reviews,
- Tracking costs and benefits,
- Evaluation of emerging technologies,
- Expansion of data usage, and
- Communicating FOQA program benefits.

11-71 FOQA I&O Plan. An operator is not required to obtain FAA approval in order to operate an FOQA program. However, an operator who seeks the protections in § 13.401 from the use of FOQA data for enforcement action must obtain FAA approval of its FOQA I&O plan. Similarly, only operators who have an FAA-approved FOQA I&O Plan are eligible under 14 CFR part 193 and the current edition of FAA Order 8000.81, Designation of FOQA Information as Protected From Public Disclosure Under 14 CFR Part 193, for protection from public disclosure of FOQA information obtained by the agency. The FOQA I&O Plan is the document that describes an air carrier's FOQA program for FAA approval purposes. The FAA determines whether an air carrier's FOQA program is approved and notifies the operator by letter of any concerns and/or formal approval in accordance with procedures outlined in this chapter.

A. Elements of an I&O Plan. The I&O Plan specifies the organization, technology, policies, procedures, and operational processes used by an air carrier for its FOQA program. The FAA approval process for an I&O Plan is designed to determine that the air carrier has identified adequate procedures, organizational resources, and material resources to collect, analyze, and, as required by § 13.401, act upon information derived from FOQA data when warranted in the interests of safety. The I&O Plan should describe the following elements:

- Program goals and objectives,
- Fleet(s) to be equipped for FOQA,
- Airborne hardware, analysis software, and other equipment to be used in the program,
- Organizational structure for the FOQA program,
- FOQA program personnel and associated roles and responsibilities,
- Procedures for data acquisition and handling,
- Procedures for data analysis and reporting,
- Procedures to implement corrective action(s) when adverse safety trends are discovered,
- Procedures for informing the FAA as to any corrective action that analysis of the data indicates is necessary in the interest of safety,
- Policies on data retention, data security, and crew contact,

- Policies on providing the FAA with de-identified aggregate data and information on corrective actions undertaken,
- Policies and procedures for maintaining and revising the I&O Plan,
- A glossary of terms used in the I&O Plan, and
- Appendices, which should include a copy of the letter of agreement (LOA) on FOQA with the pilots' collective bargaining unit (if applicable); a list of events, parameters, and threshold values to be used in the program for each FOQA-equipped aircraft fleet; and a list of the documents referenced or cited.

B. Identifying and Revising I&O Plans. An air carrier should identify its planned FOQA airborne and ground-based equipment in its initial I&O Plan. Subsequent revisions to the I&O Plan should identify any changes to the planned or implemented equipment. The purpose of this information is to ascertain proposed system capabilities, rather than to approve an air carrier's selection of a particular brand or vendor. Decisions with respect to the selection of software and equipment vendors are left entirely to the air carrier. However, the FAA may assess, for the initial plan and any subsequent revisions, whether the proposed products' functionality appears to be adequate to accomplish the program's goals.

C. The FAA and the Operator. The FAA prefers to interact closely with applicants during the development of the I&O Plan, rather than wait for the formal submittal of the finished plan before establishing substantive dialogue. A discussion and review of rough drafts of document sections early in the development process will facilitate approval. The submittal of the final documents then becomes a formality, with minimal changes required.

D. Developing an I&O Plan. To assist an air carrier's development of an I&O Plan, Advisory Circular (AC) 120-82, Flight Operational Quality Assurance (current edition), contains a sample I&O Plan template and a copy of the checklist of items to be included in the plan. Although specific areas should be addressed in the plan, the I&O Plan template is flexible enough to allow the air carrier to tailor the plan to its individual needs.

E. Using the I&O Plan Checklist. The operator must use the I&O Plan checklist (see Figure 11-14, I&O Plan Checklist) to ensure that the information is included in the I&O Plan. The completed checklist will accompany the proposed I&O Plan when submitted to the FAA. The FAA will use the checklist to verify that the operator has provided the information needed for the initial approval of an FOQA program.

F. Answering Each Checklist Question. The operator should complete the "Response" column for each question. Appropriate responses are "Yes," "No," or "NA" (not applicable). For all "No" or "NA" responses, the air carrier's completed checklist should include a brief statement describing why that item was marked "No" or "NA."

G. Completing the Reference Column. The operator should complete the "Reference" column to identify the location of a particular checklist item in the proposed I&O Plan (I&O Plan, Section 2.1; Event Definitions, Appendix A, etc.).

11-72 PROGRAM APPROVAL, REVISION, AND WITHDRAWAL OF APPROVAL.

A. Initial FOQA Program Approval. To obtain approval for its FOQA program, the operator must develop and submit an FOQA I&O Plan to the FAA as described in this section. The plan must be accompanied by a completed I&O Plan checklist (Figure 11-14), documenting where the checklist items have been addressed in the plan, and a cover letter addressed to the POI requesting approval of the plan. The operator should also simultaneously forward a copy of the plan, cover letter, and checklist to the Manager, Air Carrier Training Systems and Voluntary Safety Programs Branch (AFS-280), P.O. Box 20027, Washington, D.C. 20041. Electronic transmission of this documentation to AFS-280 is encouraged.

1) AFS-280 is responsible for management of the FOQA program at a national level. When an operator submits an I&O Plan, AFS-280 is responsible for initiating coordination with the POI and providing the POI with assistance in assessing the technical adequacy of the plan. The POI and AFS-280 must use the I&O Plan checklist in Figure 11-14 as an aid in determining the adequacy of the plan.

2) Air carriers should make any decisions dealing with the selection of software and equipment vendors. Although the air carrier is required to identify the airborne and ground-based FOQA equipment in its initial FOQA I&O Plan, and should include changes to this equipment in I&O Plan revisions, the purpose of this requirement is to ascertain whether or not the functionality described for these products appears to be adequate to accomplish the program goals described in the operator's plan, rather than to approve the air carrier's selection of a particular brand or vendor.

3) Evaluation of the I&O Plan should center on whether or not the structure set up for the FOQA program will realistically address the collection and analysis of data, as well as procedures for taking corrective actions. Because of differences in air carriers, the POI is in the best position to assess whether the proposed FOQA program organization and amount of resources dedicated to it are adequate.

4) If the air carrier has elected to include aircraft maintenance monitoring as part of its FOQA program, the POI is responsible for coordinating with the principal maintenance inspector (PMI) in reviewing those portions of the initially proposed I&O Plan, and subsequent revisions thereto, that pertain to aircraft maintenance.

5) The POI and AFS-280 should mutually review comments from their respective offices on the proposed plan, and establish a consensus concerning whether they should approve the plan. AFS-280 will communicate inadequacies in proposed plans in a letter for joint signature of the POI and the AFS-280 manager, which the POI will transmit to the operator. Similarly, when the POI and AFS-280 concur to approve the plan, AFS-280 will initiate a letter of approval for the joint signature of the POI and the manager of AFS-280. Once signed by the POI, the POI is responsible for transmission of the approval letter to the air carrier.

6) Once the FAA approves an I&O Plan, the air carrier's FOQA program may continue for an indefinite period, unless the carrier elects to terminate the FOQA program or the FAA withdraws its approval.

B. FOQA Program Revisions. Changes will occur in an operator's program as it assimilates new technologies, modifies event definitions, and changes structures to meet its program's growing needs. Changes are likely to be frequent during the early stages of an operator's FOQA program. When changes occur to previously approved I&O Plan content, the I&O Plan should be revised to document those changes.

1) Operators should revise previously approved FOQA I&O Plans in accordance with standard revision control methodology (i.e., revision control page with remove-and-replace instructions by page, list of effective pages, and both revision number and revision date on every page of the document). The operator should submit revisions to the POI and to AFS-280. Electronic transmission of revisions to AFS-280 is encouraged.

2) Revisions to approved I&O Plans do not require FAA letters of approval. Because such changes can be potentially frequent and voluminous, revisions to approved plans must be considered to be accepted by the FAA, unless the FAA notifies the carrier in writing within 45 days of submission that it has not accepted the revision, except as follows: notwithstanding this 45-day period, if at any time the FAA discovers that the content of an FOQA I&O Plan is not consistent with § 13.401, or is otherwise unacceptable to the FAA, the FAA may notify the operator that revisions are required in order to maintain approval. Either the POI or AFS-280 should initiate mutual coordination if it appears to either office that it should not accept a revision, in which case AFS-280 will prepare a letter of nonacceptance for joint signature of the POI and the manager of AFS-280, which the POI will transmit to the operator. In addition, unless the POI determines that it is inappropriate for a given operator, he or she should permit the air carrier to consolidate and submit revisions on a quarterly basis throughout the calendar year, rather than submitting each revision as it occurs. This procedure will reduce workload for both the air carrier and the FAA.

C. Withdrawal of Approval. FOQA is a voluntary program, and the air carrier may therefore elect at any time to terminate its program. The FAA may withdraw approval of the operator's FOQA I&O Plan, if the FAA determines that the operator has failed to comply with the requirements of § 13.401. The regulations extend certain enforcement protections for FOQA based on the expectation that the operator will act upon FOQA information indicative of an adverse safety trend or a continuing violation. If the FAA determines that the operator is making no effort to develop and implement a plan of corrective action for such items, and the air carrier is not responsive to FAA efforts to elicit compliance with this requirement, withdrawal of program approval is appropriate. Either the POI or AFS-280 may initiate withdrawal of approval action, subject to coordination between each office. AFS-280 will then initiate a withdrawal of approval letter for joint signature of the POI and the manager of AFS-280, which the POI will transmit to the operator.

11-73 MONITORING OF APPROVED PROGRAMS AND DATA/INFORMATION SHARING. Once the FOQA I&O Plan is approved, the FAA should monitor the overall progress of program implementation. The POI and/or aircrew program manager (APM) should participate in the periodic meetings of the operator's FOQA review team. The focus of these meetings should be on the identification and correction of potential threats to safety uncovered by aggregate FOQA trend information. Due to the de-identification and aggregation processes used, the association of individual flight crewmembers with events or specific flights is not

possible, nor is it consistent with FAA FOQA policy to request specific crewmember identity or individual flight information from the operator's FOQA data.

A. The main purpose of FOQA programs is to identify adverse safety trends and to proactively initiate corrective action before such trends can lead to accidents. The operator has the primary responsibility for this activity. However, the FAA must verify that the air carrier is in fact fulfilling this responsibility. While the purpose of FAA participation in operator FOQA review meetings is primarily to observe, it is appropriate for the inspector attending the meetings to offer suggestions or comments that could be helpful in correcting adverse safety trends.

B. Under an FAA-approved FOQA program, the POI (and/or APMs) and the PMI (and/or Partial Program Managers (PPM)) should be permitted free and open access to the operator's de-identified aggregate FOQA data, including fleet-specific trend analysis information. The operator must invite the POI (and/or APMs) and the PMI (and/or PPMs) to review trend information with the operator on at least a quarterly basis. This operator may satisfy this requirement at regular operator FOQA meetings, where the operator will present such trend information.

C. FAA Order 8000.81 designates information received by the agency from an approved voluntary FOQA program as protected from public disclosure, in accordance with the provisions of part 193.

D. Under 49 U.S.C., § 40123, certain voluntarily provided safety and security information is protected from disclosure in order to encourage people to provide the information to the FAA. The FAA must first find that 49 U.S.C., § 40123 protects the information. The FAA's rules for implementing 49 U.S.C., § 40123 are in part 193. If the Administrator issues an order designating information as protected under 49 U.S.C., § 40123, that information will not be disclosed under the Freedom of Information Act (FOIA) (Title 5 of the United States Code (5 U.S.C.), § 552) or other laws, except as provided in 49 U.S.C., § 40123, part 193, and the order that designates the information as protected. This FAA order for FOQA (FAA Order 8000.81) is issued under part 193, § 193.11, which sets out the notice procedure for designating information as protected.

E. Section 13.401 protects any FOQA data or information shared with the FAA from use by the FAA for enforcement purposes.

F. Any FOQA data or information shared with the FAA will be protected from public disclosure in accordance with part 193 and FAA Order 8000.81. Any de-identified FOQA data or aggregate FOQA data that leaves the operator's property will be clearly labeled as follows:

“WARNING: This FOQA information is protected from disclosure under 49 U.S.C., § 40123 and 14 CFR part 193. This information may be released only with the written permission of the Federal Aviation Administration Associate Administrator for Regulation and Certification.”

G. The operator ordinarily will remove any information that could be employed to derive operator identity from any aggregate FOQA data submissions that the operator provides to the FAA in compliance with § 13.401, unless the operator elects to include that information. In the event that the operator chooses to allow FOQA data or aggregate FOQA data that includes

airline identity information to be removed from its property, all such data will be labeled as the confidential and propriety property of the operator, in addition to the preceding warning.

H. Section 13.401(d) provides that the operators will provide aggregate FOQA data to the FAA in a form and manner acceptable to the Administrator. In accordance with the FOQA Aviation Rulemaking Committee (ARC) recommendations that have been accepted by the FAA, pending the development of further FAA guidance, this requirement may be satisfied in part by operator participation in FAA-sponsored industry information sharing activities for FAA-approved FOQA programs, in addition to the operator's information-sharing activities that take place with its local FAA office. All information included in any industry-sharing activity or any request for information will be reviewed and approved by the operator before release. Any information released by the FAA will comply with the provisions of FAA Order 8000.81 and part 193.

I. In the future, the FAA may provide further guidance regarding requirements for compliance with § 13.401(d). The operator will review those requirements to determine whether to continue its voluntary participation in an approved FOQA program. If the decision is made to continue with the program, the I&O Plan will be revised accordingly.

J. All FAA personnel must understand the sensitivity of information and data that the operator may share with the FAA. Any unauthorized disclosure of information or data entrusted to the FAA, even if inadvertent, could cause negative consequences for future cooperation with the FAA in voluntary safety programs.

11-74 ENFORCEMENT POLICY. Except for criminal or deliberate acts, data gathered under an FAA-approved FOQA program will not be used in any enforcement action against that operator or its employees. This protection is in accordance with § 13.401 and no attempt should be made by any inspector to identify individual flight crewmembers associated with any FOQA event.

11-75 SAS. In order to track FOQA monitoring activities, the inspector must enter the code "FOQA" in the National Use block in the SAS database.

11-76 QUARTERLY REPORTS ON SAFETY ENHANCEMENTS. The fundamental purpose of FOQA is to enhance safety. It is therefore important to maintain an audit trail of the extent to which the program is achieving that objective. Office managers shall prepare a summary report of safety enhancements achieved each quarter by each certificate holder's FOQA program for which they have oversight responsibility. Quarterly reports shall be sent by electronic mail to the respective regional headquarters Flight Standards Service (AFS) division office and to the manager of AFS-280, using the report format provided in the example, Figure 11-15, FOQA Enhancement Email Report Example.

Figure 11-14. I&O Plan Checklist

Certificate holders should use the following checklist to prepare their I&O Plan and verify they are including all required materials. The FAA will review this checklist to determine that the I&O Plan has specified the items required in an FOQA program. This checklist identifies the minimum requirements of an I&O Plan. An air carrier's I&O Plan may contain additional information in excess of these minimum requirements. When the operator submits an I&O Plan for FAA approval, a completed copy of this checklist should accompany it.

The "Response" column must be completed for each question. Appropriate responses are "Yes," "No," or "NA." All "No" and "NA" responses should include, in the "Comment" column, a brief explanation of each such response.

The "Reference" column is to be completed for each question to which the air carrier provides a "Yes" response. The information provided in the "Reference" column must identify the specific location of the subject item in the I&O Plan (e.g., section 2.1).

I&O PLAN CHECKLIST

	Response	Reference	Comment
General			
1. Has the certificate holder requested approval of the I&O Plan in a cover letter addressed to the POI, accompanying submittal of the plan?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
2. Has a copy of the cover letter and plan been forwarded to headquarters (HQ) FAA/AFS-280?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
3. Does the I&O Plan identify the personnel, system equipment, and resources it has committed to support the FOQA program?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
4. Does the I&O Plan acknowledge the requirement to document revisions in accordance with standard revision control methodology?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
5. Does the I&O Plan acknowledge that, following initial FAA approval, it must document subsequent modifications to the FOQA program in revisions submitted to the POI and AFS-280?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		

	Response	Reference	Comment
I&O Plan			
1. Does the plan clearly specify the goals and objectives of the FOQA program?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
2. Does the plan clearly identify the major stakeholders within the air carrier?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
3. Does the plan include a copy of an agreement with the pilot association (if applicable) for FOQA data usage as an appendix?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
4. Does the plan describe air carrier data safeguard and protection mechanisms?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
5. Does the plan identify the air carrier fleets (e.g., make, model, series) that are targeted for participation in the FOQA program?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
6. Does the plan describe the capabilities of the planned airborne equipment for FOQA?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
7. Does the plan identify provisions for airborne equipment maintenance and support?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
8. Does the plan specify a fleet installation plan?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
9. Does the plan describe the capabilities of the proposed GDRAS?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
10. Does the plan identify provisions for maintenance of the GDRAS hardware and software?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
11. Does the plan describe other key technology components of the air carrier's FOQA program?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
12. Does the plan designate a single point of contact (POC) to oversee the FOQA program?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		

	Response	Reference	Comment
13. Does the plan define the air carrier's organizational structure for oversight and operation of the FOQA program?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
14. Does the plan describe the roles and responsibilities of key air carrier personnel and teams?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
15. Does the plan specify the schedule and timeline for implementing the FOQA program?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
16. Does the plan specify FOQA program start-up criteria?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
17. Does the plan describe how it will train key FOQA team members?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
18. Does the plan describe how the air carrier will educate its pilots about the FOQA program?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
19. Does the plan describe a method for educating senior management and stakeholders?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
20. Does the I&O Plan specify procedures for implementing and auditing security mechanisms?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
21. Does the plan specify a data storage and retention policy?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
22. Does the plan specify flight data collection and retrieval procedures?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
23. Does the plan describe the procedures for defining fleet-specific events and associated parameters?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
24. Does the plan provide the fleet-specific event definitions, including trigger limits for each event's severity classification, as Appendix 2 to the plan?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		

	Response	Reference	Comment
25. Does the plan describe the procedures for validating, refining, and tracking event definitions?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
26. Does the plan acknowledge that updates to FOQA event definitions must be included in I&O Plan revisions submitted to the FAA?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
27. Does the plan specify procedures for data review and evaluation?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
28. Does the plan provide for notifying appropriate air carrier departments of adverse trends revealed by FOQA data flightcrew training?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
29. Does the plan specify procedures for taking, tracking, and following up on corrective actions?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
30. Does the plan describe guidelines for crewmember contact and followup?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
31. Does the plan include a description of how it will document FOQA system procedures?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		
32. Does the plan describe the process for joint FAA/air carrier periodic reviews of the FOQA program and associated aggregate data?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> NA		

Figure 11-15. FOQA Enhancement Email Report Example

CHDO: ABC FSDO/CMO

REGION: EA

FISCAL YEAR: 2003

QUARTER: 1st

FOQA I/O PLAN HOLDER: ABC Airlines

FOQA I/O PLAN HOLDER DESIGNATOR: ABCA

DESCRIPTION OF SAFETY ENHANCEMENTS:

FOQA

1. Identified and corrected B-737 navigation database errors affecting V-speeds and flap speeds.
2. Identified approach procedure deficiency at MCO. Corrected through development of Area Navigation (RNAV) approach procedure and 10-7 page information.

JOHN DOE,
CHDO MANAGER

COPY TO:

Region
AFS-280

RESERVED. Paragraphs 11-77 through 11-91.